



## NEW POSSIBILITIES FOR PLACE-BASED LEADERSHIP

A lecture by Professor Robin Hambleton (University of the West of England), followed by a chaired discussion, focussed on leadership, democracy and growth for Oxford and its region.

Friday 22<sup>nd</sup> July 2016 St Andrews Church, Northmoor Road, Oxford

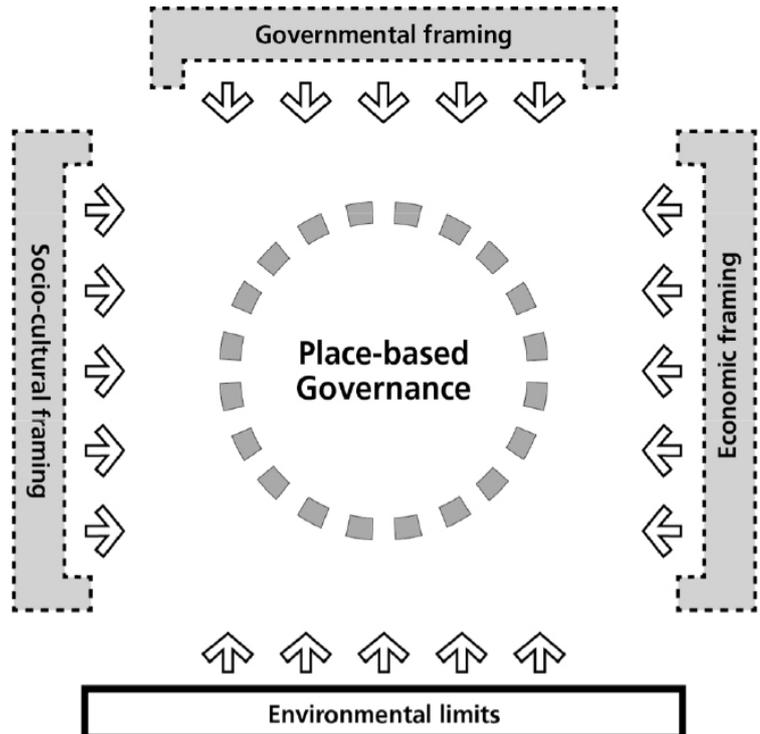
### Summary of Professor Hambleton's lecture:

The lecture was based on Prof. Hambleton's recent book: *"Leading the Inclusive City"*, but also on the report prepared for the Local Government Association: *"English Devolution – Learning lessons from International Models of Sub-National Governance"*.

Robin cited examples of successful city regeneration, following different patterns of leadership, including from Bristol, Melbourne and New York.

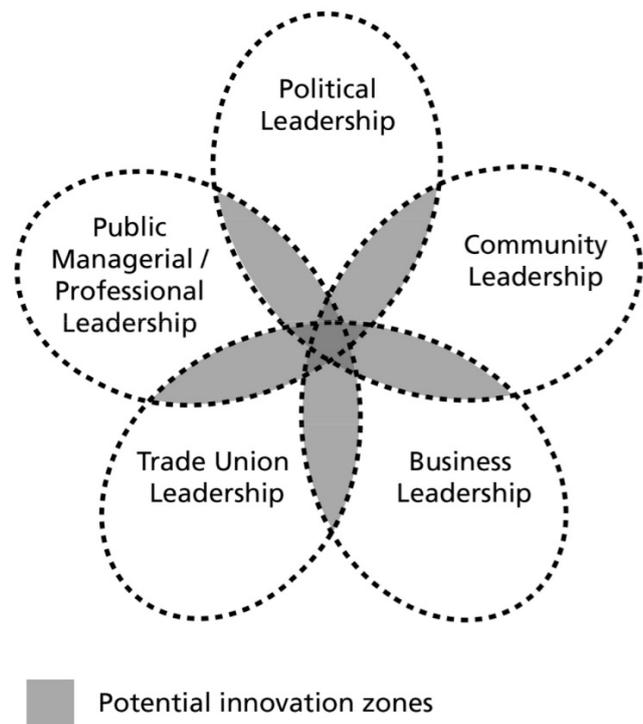
### 1. Constraints on governance:

- **environmental limits**
- economic framing
- Central Government framing
- socio-cultural framing



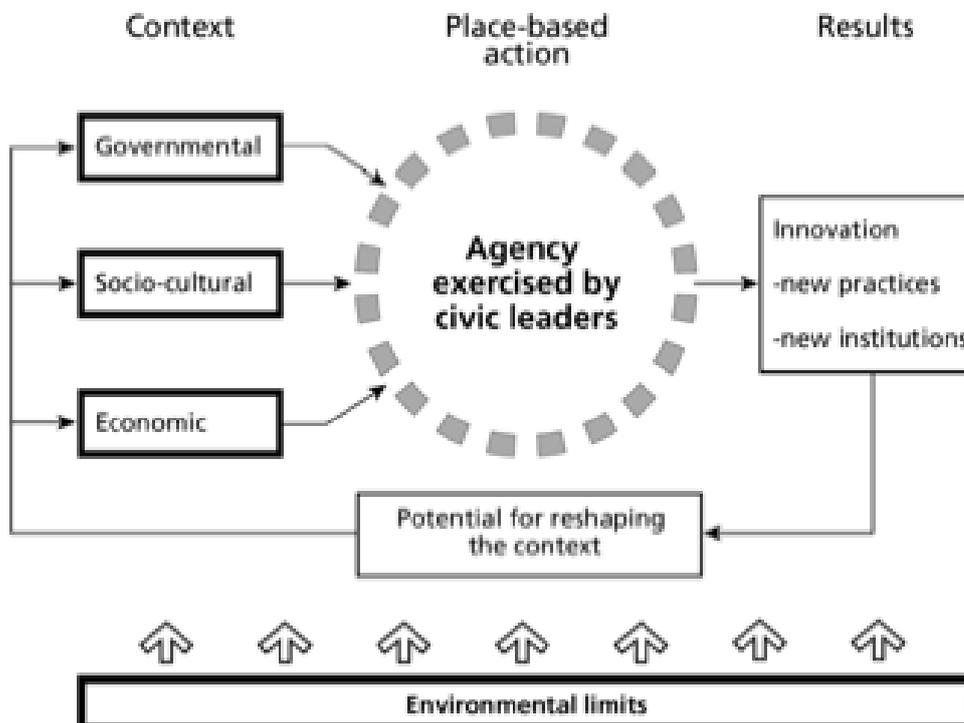
## 2. Local leadership can be said to occupy five 'realms':

- political leadership
- community leadership
- business leadership
- trade union leadership
- public managerial/  
professional leadership



## 3. A process model for local governance:

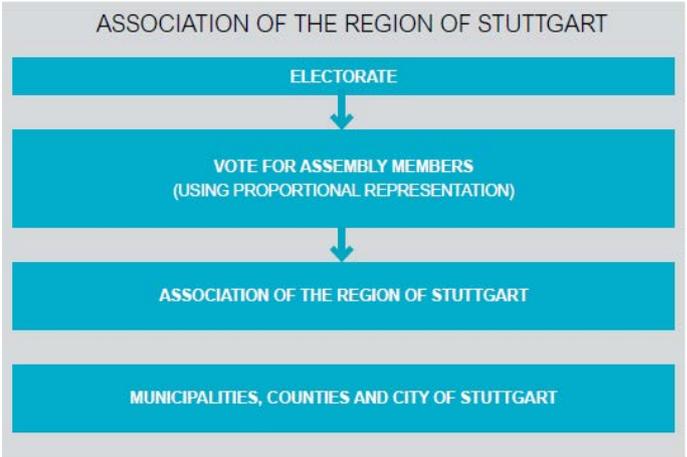
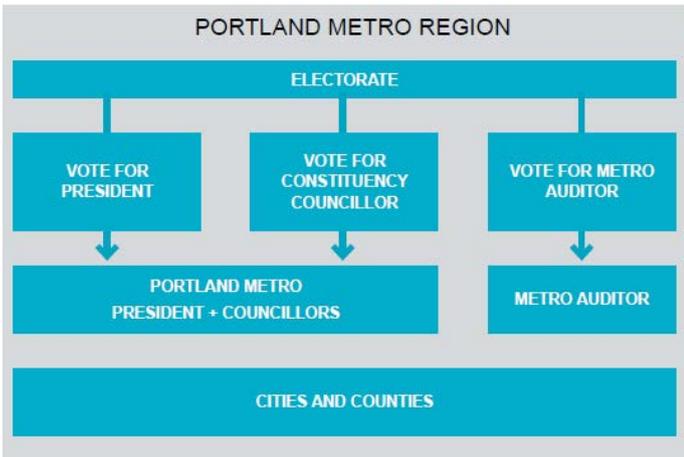
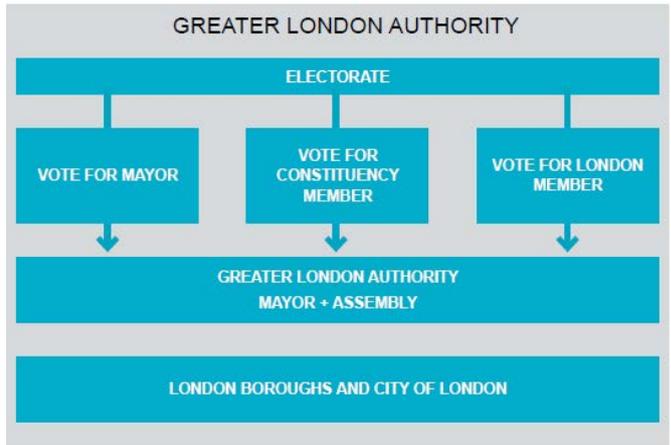
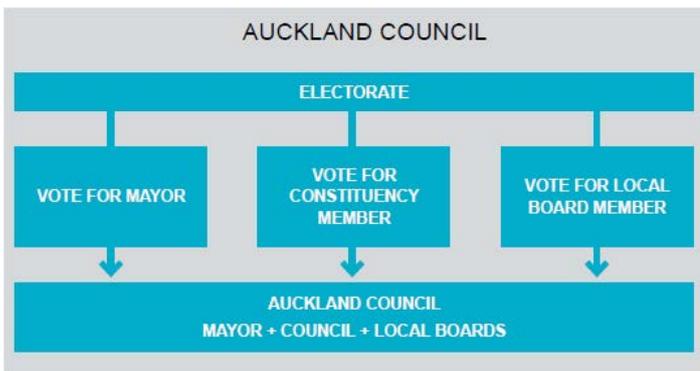
Of necessity, these five realms of leadership must operate within the constraints of the system; a general process model for local governance might be shown thus:



4. There are SIX PRINCIPLES of good governance:

- 1. Civic leadership
- 2. Effective decision-making
- 3. Transparency & efficiency
- 4. Accountability
- 5. Public involvement
- 6. Business engagement

5. Different models for organisation of governance have been successful: four examples are:



## **6. Implications for the Oxford Region:**

- **Power in England is being restructured at a pace, and without much transparency – deeper thinking is needed**
- **We live in a super-centralised state (more centralised government than most places in the world) – MUCH more power needs to be devolved to local areas**
- **The landscape is changing, the world is changing; localities and systems need to embrace change**
- **There are various successful options for local city-region governance to explore, but some fundamental principles apply**